Company Limited by Guarantee Registration number: 06221748 (England and Wales)

QUAERERE ACADEMY TRUST
"Q3 ACADEMY"
(A Company Limited by Guarantee)

REPORT AND FINANCIAL STATEMENTS

YEAR ENDED 31ST AUGUST 2014

QUAERERE ACADEMY TRUST

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REFERENCE AND ADMINISTRATIVE DETAILS OF THE ACADEMY, ITS MEMBERS GOVERNORS AND ADVISORS

Members

Mr E Payne OBE Mrs G J R Payne

Mr R B M Quayle

Mr M Evans (until 14th May 2014)

Mr M Mitchell Mr S Ramshaw

Governors

Mr E Payne* OBE

Mr R B M Quayle* (Chairman)
Mr D W Pope (Responsible Officer)

Dr C J S Badyal (Principal and Accounting

Officer)

Ms O Amartey
Mr I M Divon (resigned 25

Mr I M Dixon (resigned 25th July 2014)

Rev M C Rutter Mrs N Martin

Mr R G Neale* (resigned 15th July 2014)

Ms L Fulford

Mr S Ramshaw (appointed 26th March 2014; resigned 16th May 2014; reappointed

11th December 2014)

Mrs L Deeley (appointed 26th March 2014)

Company Secretary

Mr G L Hargreaves

Executive Group

Principal
Vice Principal
Director of Finance and Administration

Mr F Choudhury Mr G Hargreaves

Dr C Badyal

Registered Office

Wilderness Lane, Great Barr,

Birmingham. B43 7SD Tel: 0121 358 6186

Company Registration Number

06221748

Auditors

Crowe Clark Whitehill LLP Black Country House Rounds Green Road

Oldbury

West Midlands, B69 2DG

Bankers

Cooperative Bank PLC

P.O Box 101 1 Balloon Street Manchester M60 4EP

^{*=} members of the Audit, Finance and General Purposes Committee.

Solicitors

Anthony Collins Solicitors LLP 134 Edmund Street Birmingham B3 2ES

REPORT OF THE GOVERNORS

The Governors present their annual report together with the financial statements and auditor's report of the charitable company for the year ended 31st August 2014.

The financial statements have been prepared in accordance with the accounting policies on pages 30 to 32 of the attached financial statements, and comply with the charitable company's memorandum and articles of association, the Companies Act 2006, and the requirements of the Statement of Recommended Practice "Accounting and Reporting by Charities" as issued in March 2005 ('SORP 2005') and the Academies Accounts Direction.

The trust operates an academy for pupils aged 11 to 18 serving a catchment area in Great Barr, Sandwell. It has a pupil capacity of **1150** and had a roll of **1107** in the school census on **21**st **January** 2014

STRUCTURE, GOVERNANCE AND MANAGEMENT

Constitution

Quaerere Academy Trust (Q3 Academy) is a company limited by guarantee, incorporated on April 23rd 2007, with no share capital (registration no. 06221748). With effect from August 1st 2011 the charity became an exempt charity with the DFE as the principal regulator. The charitable company's memorandum and articles of association are the prime governing documents of Q3 Academy. Governors of the charitable company are either nominated by Mr E Payne OBE, the main sponsor of Q3 Academy and vice chair of governors, or, in the case of the appointment of a staff and parent governor, are elected by ballot of their respective constituencies. The articles of association require members of the charitable company to appoint not less than 3 governors to be responsible for the statutory and constitutional affairs of the charitable company and the management of Q3 Academy.

Members' Liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before he/she ceases to be a member.

Governors

The Governors are directors of the charitable company for the purposes of the Companies Act 2006 and trustees for the purposes of the charity legislation.

The term of office for any governor shall be 4 years, save that this time limit shall not apply to the Principal. Subject to remaining eligible to be a particular type of governor any governor may be reappointed or re-elected.

The governors who were in office at 31st August 2014 and served throughout the year except where shown, are listed in page 3.

STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

During the year under review the governing body held three meetings. The training and induction provided for new governors will depend on their existing experience. Where necessary induction will provide training on charity and educational legal and financial matters. All new governors will be given a tour of the Academy and the chance to meet staff and students. All governors are provided with copies of policies, procedures, minutes, accounts, budgets, plans and other documents, including relevant external literature that they will need to undertake their role as governors. Induction tends to be done informally and is tailored specifically to the needs of the individual. An on-going programme of updates to governors is provided as required at the meetings along with training to keep governors abreast of educational developments.

Governors Indemnities

In accordance with normal commercial practices the Academy has purchased insurance to protect governors and officers from claims arising from negligent acts, omission or errors occurring whilst on Academy business. The insurance provides cover up to £2,000,000 on any one claim.

Organisational Structure

Q3 Academy has established a unified management structure to enable its efficient running. The structure consists of 3 levels: the Governors, the Executive and the Senior Leadership Group. The aim of the management structure is to devolve responsibility and encourage involvement in decision making at all levels.

The governors are responsible for setting general policy, adopting an annual plan and budget, monitoring the Academy by use of budgets and making major decisions about the direction of the Academy, capital expenditure and senior staff appointments.

The executive is made up of the Principal, a Vice Principal and the Director of Finance and Administration. These managers control the Academy at an executive level, implementing the policies laid down by the governors and reporting back to them. As a group, the senior managers are responsible for the authorisation of spending within agreed budgets and the appointment of staff, although appointment boards for posts in the management team always require a governor.

The senior leadership group consisted of the 3 members of the executive team, a Vice Principal on secondment from another school, 2 Assistant Vice Principals and the Director of Inclusion, Attendance and Behaviour. These managers were responsible for the day to day operation of Q3 Academy, in particular organising the teaching staff, facilities and students.

Connected Organisations

Mr and Mrs Eric Payne, through the Charitable Foundation the Grace Charitable Trust, are the sponsors of Q3 Academy.

OBJECTIVES AND ACTIVITIES

Objects, Aims and Objectives

The principle object and activity of the charitable company is to advance for the public benefit education in the United Kingdom, in particular (but without prejudice to the generality of the foregoing) by establishing, maintaining, carrying on and developing an academy offering a broad curriculum with a strong emphasis on, but in no way limited to Design and Enterprise and providing an education building upon a Christian ethos. In setting our objectives and planning our activities the Governors have given careful consideration to the Charity Commission general guidance on public benefit.

In accordance with the articles of association the charitable company has adopted a "Scheme of Government" approved by the Secretary of State for Education. The Scheme of Government specifies, amongst other things, the basis for admitting students to the Academy, the catchment area from which the students are drawn and that the curriculum should comply with the substance of the national curriculum with an emphasis on design and enterprise and their practical applications.

The main objectives of Q3 Academy during the period ended 31st August 2014 are summarised below.

- To ensure that every child enjoys the same high quality of education in terms of resourcing, tuition and care.
- To raise the standard of Teaching and Learning within the Academy to be consistently good or outstanding.
- To raise the standard of educational achievement of all students to ensure good or outstanding progress.
- To improve the effectiveness of the Academy by keeping the curriculum and organisational structure under continual review.
- To develop the use of the building and to widen community engagement.
- To comply with all appropriate statutory and curriculum requirements.
- To provide value for money for the funds expended.
- To develop and maintain close links with industry and commerce.
- To strive to place every student leaving the Academy in further education, higher education, training or employment.
- To conduct the Academy's business in accordance with the highest standards
 of integrity, probity and openness with particular emphasis on the Christian
 ethos.

Strategies and Activities

Q3 Academy's main strategy is encompassed in its mission statement which is "To seek what is good, to seek what is right and to seek what is true". To this end the activities that will be provided include:

- Learning tailored to the individual through a curriculum that offers personalised learning and individual learning pathways that facilitate the attainment of appropriate academic and vocational qualifications.
- An extended learning programme offering a full and exciting life beyond the compulsory hours of study. This includes sporting activity as well as other

OBJECTIVES AND ACTIVITIES (continued)

opportunities such as the Duke of Edinburgh award scheme, Army Cadet Force, trips to museums, the theatre and other places of interest.

- The innovative head-start programme which addresses moral, social, and cultural issues and reflection upon the meaning of our lives.
- Secondments and placing of students with industrial and commercial partners.
- A careers advisory service to assist students to obtain employment or move on to higher education thus ensuring zero "NEET's"
- A bespoke 6th form course, "ASPIRE", copyrighted by the Academy that will facilitate a clear pathway for students to progress to further and higher education or into the world of work.
- The introduction of a passport at year 7 and 12 which will ensure access to wider extra-curricular activities.
- The introduction of an Academy ACF unit which aims to develop student's wider life skills.
- Training opportunities for all staff, especially teaching staff.
- The unique kick-start programme for years 7 and 8 students providing a fun and interactive start to their week.

Equal Opportunities Policy

Q3 Academy is committed to achieving the highest standards of employment and student admission practice. Equality of opportunity for all sections of the workforce and student body is an integral part of this commitment. The Academy will not tolerate less favourable treatment on ground of sex, race, colour, nationality, ethnic or national origin, part-time and fixed term contract status, disability, marital status, sexual orientation, responsibility for dependants, age (below the national retirement age), trade union or political activities, religious beliefs, spent offences or any other reason which cannot be shown to be justified.

Disability Statement

Q3 Academy seeks to achieve the objectives set down in the Disability Discrimination Act 1995 as amended by the Special Education Needs and Disability Acts 2001 and 2005.

- a) As part of its accommodation strategy the new Academy has been designed with full disability compliance in mind.
- b) The Academy provides access to specialist equipment to students and a range of assistive technology is available within the building.
- c) The admissions policy for all students is described in the Academy funding agreement. Appeals against the decision not to offer a place are dealt with by an independent appeals panel.
- d) The Academy has made a significant investment in the appointment of specialist teachers to support students with learning difficulties and/or disabilities. There are a number of student support assistants who can provide a variety of learning support. There is a continuing programme of staff development to ensure the provision of a high level of appropriate support for students who have learning difficulties and/or disabilities.

OBJECTIVES AND ACTIVITIES (continued)

- e) Specialist programmes are described in Academy prospectuses and achievements and destinations are recorded and published in the standard Academy format.
- f) Counselling and welfare services are available to the students through the company structure and the Inclusion department.

PUBLIC BENEFIT, SUSTAINABILITY, SOCIAL AND COMMUNITY ISSUES.

Public benefit

The Governors have complied with the duty in section 4 of the Charities Act 2006 to have due regard to public benefit guidance published by the Charities Commission in defining the strategic direction of the Academy. The Academy does not select students for admission. Admission to Q3 Academy is currently prioritised using the following criteria.

- 1. Looked after children
- 2. Children with siblings already in the Academy
- 3. Proximity to the Academy.

Sustainability

Q3 Academy is committed to sustainable development throughout all aspects of its operations. The Academy will continue to strive to meet or exceed the Sustainable Development in Government targets.

Payment Performance

The Late Payment of Commercial Debts (interest) Act 1998 which came into force on 1 November 1998 requires academies in the absence of agreement to the contrary, to make payments to suppliers within 30 days of either the provision of goods and services or the date on which the invoice was received. The target set by the Treasury for payment to suppliers within 30 days is 95%. During the accounting period 1 September 2013 to 31 August 2014, the Academy paid 92.3% of its invoices within 30 days. The Academy incurred no interest charges in respect of late payment for this period.

STRATEGIC REPORT

ACHIEVEMENTS AND PERFORMANCE

In March 2013 Q3 Academy was inspected by a team from OFSTED, which graded the Academy as Good with Outstanding features. The Governors and the Executive have since developed an action plan to drive standards up still further with the aim of making Q3 an Outstanding Academy. This includes the engagement of a lead OFSTED inspector on a consultancy basis

The Academy continues to achieve the forecast numbers of students in years 7 to 11. A target of 180 students to be admitted each year is in place. Places for last year were again oversubscribed and recruitment of students for the year has seen an intake of 187.

The Academy recruited a total of 191 students into the 6th form at the start of the year as compared with 211 in the previous year however, in the current year recruitment into the 6th form stands a little higher at 214 students against a target of 211.

Q3 Academy continued to set challenging and stretching targets for its sixth year of operation. The target for GCSE attainment of 5A* to C including Maths and English for the academic year 2013/14 was 68% based on Fischer D estimates, and the Academy delivered 75% again making Q3 Academy the top performing secondary school in the Sandwell Metropolitan Borough.

Q3 Academy also achieved a 99.4% success rate for all students taking A level examinations in 2014.

To ensure that standards are continually raised Q3 Academy operates a programme of observation of lessons, visits by inspectors, undertakes a comparison of results from entry to Key Stage 3 to GCSE and from GCSE to A level to assess the added value. The Academy also participates in national programmes looking at added value through the key stages. A rigorous programme of appraisal for all staff ensures high quality provision at all levels.

The Academy works tirelessly to ensure student attendance is as high as possible. Research has shown that a student's progress in education is directly linked to the amount of time they spend in lessons. This year the Academy achieved an attendance of 95.9% (2012/13: 95.1%).

The Academy continues to seek opportunities to develop the buildings and the grounds going forward to meet both its present and future needs. As the numbers increase, space within the building is already at a premium and a number of opportunities have been explored in order to increase the available capacity for teaching space.

The Academy continues to develop a number of initiatives aimed at placing it at the heart of the local community. Many charities have been supported during the year, including Macmillan Cancer Research and Children in Need raising in excess of £11,698 during the year. Community use of the building has continued to develop steadily and the regular monthly community lunch has continued to grow with a waiting list each month of local residents seeking to attend.

ACHIEVEMENTS AND PERFORMANCE (continued)

Commercial and community use of the building has continued to grow since starting in September 2012 through a trading company that operates these services on behalf of the Trust. Income from these activities has grown from £28k to £44k over the last 12 months.

Key Performance Indicators

Q3 Academy is committed to observing the importance of performance indicators, to ensure that it continues to strive for both educational and financial excellence.

The Key performance indicators that the Academy observes and measures itself against include the following:

- Student Achievement
- Student Attainment
- Student Attendance
- Financial performance against budget overall and departmentally
- Staff Costs as a percentage of Funding
- Reports from the Responsible Officer
- Benchmarking against similar institutions
- OFSTED Reports

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The Academy is also monitored through the completion of and submission to the EFA:

- The Annual Abbreviated Accounts Record
- The submission of the Annual Budget Forecast return
- The Financial Plan for the period 2014 to 2017

Going Concern

After making appropriate enquiries, the Governing Body considers that the Academy has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing financial statements.

FINANCIAL REVIEW

Financial report for the period

The majority of the Academy's income is derived from the DfE in the form of recurrent grants, the use of which is restricted to particular purposes. The grants received from the DfE during the year ended 31st August 2014 and the associated expenditure are shown as restricted funds in the statement of financial activities.

The Academy also receives grants for fixed assets from the DfE. In accordance with the Charities Statement of Recommended Practice, 'Accounting and Reporting by Charities' (SORP 2005), the capital grant is shown in the Statement of Financial Activities, as restricted income in the fixed asset fund. Except for assets under construction which will

FINANCIAL REVIEW (continued)

not depreciate until completed, the restricted fixed asset fund balance is reduced by annual depreciation charges over the expected useful life of the assets concerned.

During the year ended 31st August 2014 total expenditure of £7,265k (2013: £7,344k) was incurred including £33k relating to the pension scheme deficit. Excluding the depreciation charge, which is covered by the Restricted Fixed Asset Reserves, this expenditure was more than covered by recurrent grant funding from the DfE together with other incoming resources. The excess of income over expenditure for the year (excluding restricted fixed asset funds) was £252k.

During the year ended 31st August 2014, total capital expenditure amounted to £87k (2013: £122k).

At 31st August 2014 the net book value of fixed assets was £28,461k (2013: £29,608k) and movements in tangible fixed assets are shown in note 12 to the financial statements. The assets have been used exclusively for developing the resources to provide education and the associated support services to students in the Academy and fully underpin the objectives of Q3 Academy.

At 31st August 2014 the pension's deficit on the Local Government Pension Scheme amounted to £222k (2013: £303k). The key reasons for this change are

- A lower assumed rate of future salary increases
- An increase in the number of duration profiles from 5 to 7 years
- Extending the dataset of corporate bond yields covered by the analysis
- A lower assumed rate of future deferred pension revaluation and pension increases in payment.
- The difference between employer contributions paid and the service cost over the year
- Asset returns over the year being different to the assumptions
- A lower discount rate.

Reserves Policy

The governors review the reserves level of the Academy annually. This review encompasses the nature of income and expenditure streams, the need to match income with commitments and the nature of reserves. The level of reserves will be kept under review by the governors.

The governors have determined that the appropriate level of free reserves should be equivalent to 4 weeks of expenditure, approximately £450k. The reason for this is to provide sufficient working capital to enable the Academy to manage its cash flow efficiently. Thus the aim is to cover delays between spending and receipt of grants, to manage annual variations in student numbers and to provide a cushion to deal with unexpected emergencies.

In addition the Academy will build up free reserves in order to contribute to develop the Academy's longer term goals and ambitions by building up seed funding for future capital projects and educational initiatives for the benefit of students of Q3 Academy.

Reserves Policy (continued)

In addition Q3 will seek to develop its wider aspirations to expand its operations to other sites.

The Academy's current level of free reserves (total funds less the amounts held in Fixed Assets and restricted funds) is £532k.

Financial Position

The Academy held fund balances at 31st August 2014 of £29,441k (2013: £30,286k) comprising £28,909k of restricted funds (2013: £29,820k) and £532k of unrestricted general funds (2013: £466k) and a pension reserve deficit of £222k (2013: £303k).

Investment Policy

The Academy currently has no material investments.

Principal Risks and Uncertainties

The Academy has undertaken further work during the year to develop and embed the system of internal controls, including financial, operational and risk management which is designed to protect the Academy's assets and reputation.

Based on its mission, the Risk Management Group undertakes a comprehensive review of the risks to which the Academy is exposed. They identify systems and procedures, including specific preventable actions, which should mitigate any potential impact on the Academy. The internal controls are then implemented and the subsequent year's appraisal will review their effectiveness and progress against risk mitigation actions. In addition to the annual review, the Risk Management Group will also consider any risks which may arise as a result of a new area of work being undertaken by the Academy.

A risk register is maintained at the Academy level, which is reviewed by the Finance and General purposes committee at each meeting and annually by the full governors. It is reviewed more frequently as and when necessary. The risk register identifies the key risks, the likelihood of those risks occurring, their potential impact on the Academy and the actions being taken to reduce and mitigate the risks.

Outlined below is a description of the principal risk factors that may affect the Academy. Not all of the factors are within the Academy's control. Other factors besides those listed below may also adversely affect the Academy.

1. Government Funding

Q3 Academy has considerable reliance on continued government funding through the EFA. In 2013/14 99.1% of the Academy's funding was ultimately public funded and this level of requirement is not expected to reduce in the foreseeable future. The Academy is aware that there is no assurance that government policy or practice will remain the same or that public funding will continue at the same levels or on the same terms.

Principal Risks and Uncertainties (continued)

This risk is mitigated in a number of ways:

- Funding is derived through a number of direct and indirect contractual arrangement
- By ensuring the Academy is rigorous in delivering high quality education for its students thereby retaining its reputation as Academy of choice for students in the area.
- Considerable focus and investment is placed on maintaining and managing key relationships with the EFA
- Through tight control of budgets and regular short, medium and long term forecasting to identify trends and to manage funding issues well before they arise.
- Maintain adequate funding of Pension Liabilities
 The financial statements report the share of the Pension Scheme Deficit on the Academy's balance sheet in line with the requirements of FRS 17.
- 3. Attainment and Achievement of Students Q3 Academy is fully focused on the quality of education it delivers to its students. The key measures of this are both the OFSTED report and the percentage of students achieving 5 A* - C grades at GCSE including Maths and English. The Academy recognises the importance of delivering results and the impact on its future if it does not.

This risk is mitigated in a number of ways

- Regular and detailed use of data to identify "at risk" students
- Developing a system of student mentoring
- A programme of regular revision sessions and additional out of hour's provision, including targeted revision residentials.

4. Expansion Risk.

Q3 Academy is seeking to expand its operations in the future to cover additional sites and additional provision and it is conscious that it will need to maintain a strong focus on the original provision and site in order to maintain and develop educational standards.

This risk is mitigated in a number of ways

- Development of a well-defined expansion plan with clear objectives and responsibilities.
- Ensuring appropriate management and delivery resources are in place when required.

5. Succession Planning

Q3 Academy recognises the need for continuity and consistency in its management in order to deliver the quality of education to the students. Senior staff will need to be replaced from time to time and it is important to ensure that such activity is structured and managed.

Principal Risks and Uncertainties (continued)

This risk is mitigated in a number of ways

- Governors are developing a clear succession plan for senior staff.
- Employment contracts to be written to reflect the need for appropriate handover wherever possible.
- Maintaining strong links with Universities in securing a regular flow of I.T.T. students who, if good enough, provide a ready flow of new entrants to teaching.

6. Strength of Governance

The governors recognise their duties and responsibilities and the need to ensure appropriate challenge is applied to the management of the Academy. In order to do this the governing body continue to review their composition of o ensure that individuals with the right experience are attracted to the board and training sessions are held to enhance the knowledge and ability of those who sit on the governing body.

PLANS FOR FUTURE PERIODS

Q3 Academy will continue to drive its development plan to be an outstanding school, through a relentless focus on standards of achievement, leadership, behaviour and teaching.

Q3 Academy will continue to drive improvements both in the quality of teaching and learning and in the performance of its students at all levels. It will continue to focus pupil premium funding on improving the educational outcomes for free school meal and looked after children and it will continue its efforts to ensure its students are successful in obtaining employment, further training or a place in higher education, thus eliminating "NEET"'s

Q3 Academy continues to be right at the heart of the community providing a happy safe and democratic environment where staff and students are treated with dignity and respect. It is committed to providing a personalised curriculum creating the flexibility to match all students' abilities and learning speeds.

All staff are committed to developing the 'whole child', nurturing self-esteem, with a focus on individual success and achievement. This is such an important factor in developing a love of learning that carries through into later life.

Q3 Academy will continue to offer an inclusive and attractive curriculum with potential to fire the imagination and energy of every student. In designing the curriculum, time has also been allocated to support personal, physical, spiritual and emotional development. Students are able to make their own decisions about curriculum pathways and new technologies continue to make 'anywhere, anytime' learning a reality for Q3 students. These areas are proven to be essential foundations for successful learning and were cited as "Outstanding" during the last OFSTED inspection.

PLANS FOR FUTURE PERIODS (continued)

In pursuing these ambitions, the Academy has introduced a variety of initiatives including a room for reflection, a big brother style diary room and a teaching observation room.

Q3 Academy will continue to work with Sandwell Metropolitan Council to ensure the educational needs of the Borough are met.

In addition the Academy has launched its own Cadet Unit which opened in September 2013.

PROVISION OF INFORMATION TO AUDITOR

Each person who is a Governor at the time when this Governors' report is approved has confirmed that:

- so far as that Governor is aware, there is no relevant audit information of which the charitable company's auditor is unaware, and
- that the Governor has taken all the steps that ought to have been taken as a Governor in order to be aware of any information needed by the charitable
- company's auditor in connection with preparing its report and to establish that the charitable company's auditor is aware of that information.

Auditors

The appointment of the current auditors, Crowe Clark Whitehill LLP, will be continued in accordance with section 487(2) of the Companies Act 2006.

The report of the governors, incorporating the Strategic Report, was approved by the governors on 1 December 2014 and signed for and on their behalf by

Mr R B M Quayle Chair of Governors

16th December 2014

GOVERNANCE STATEMENT

Scope of Responsibility

As governors, we acknowledge we have overall responsibility for ensuring that Quaerere Academy Trust has an effective and appropriate system of control, financial and otherwise. However such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The governing body has delegated the day-to-day responsibility to the Principal, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Quaerere Academy Trust and the Secretary of State for Education. They are also responsible for reporting to the governing body any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the governors' Report and in the Statement of Governors' responsibilities.

The governing body has formally met 3 times during the year in full session. Attendance during the year at meetings of the governing body was as follows:

Governor	Meetings attended	Out of a possible
Mr E Payne OBE	3	3
Mr R B M Quayle	3	3
Mr D W Pope	3	3
Dr C J S Badyal	3	3
Ms O Amartey	1	3
Mr I M Dixon	2	3
Rev M C Rutter	2	3
Ms N Martin	2	3
Mr R G Neale	2	3
Ms L Fulford	81.	3
Mrs L Deeley	2	2
Mr S Ramshaw	1	1

During the year Mr E Payne stood down as chair of governors after serving for 5 years and was replaced by Mr R Quayle.

In addition, following a review of the composition and experience of the board by the Sponsor, it was determined that additional skills were required in order to meet the challenges ahead. As a result a Primary Head Teacher and the Academy's solicitor were appointed as Governors during the year. However the solicitor subsequently resigned due to the ruling in the Academies Financial Handbook that required governors who provided services to the Trust to do so "at cost". Following a subsequent change to the handbook and appropriate clarrification, he was able to rejoin the Governors.

GOVERNANCE STATEMENT (continued)

Following a revision to the Handbook in August 2014, which provides for solicitors and auditors to become Governors without compromising their companies' commercial position, the solicitor has since been reappointed in the new financial year.

The Governors are mindful of the requirement to regularly evaluate their impact and effectiveness. As part of his remit, the Responsible Officer, who is a member of the governing body, considers the role of the Governors and advises when and where he believes change or development would be helpful. In addition the Governors hold an extended meeting in December, when they give consideration to the wider impact of their role within the Academy. In the coming 12 months, the governors have decided to continue to develop their self-evaluation through the medium of an annual training event, the first of which was held on October 15th 2014 and, more formally, through use of a self-evaluation tool kit.

The Finance and General Purposes Committee is a sub-committee of the main governing body. As such the purpose of the Finance and General Purposes Committee is to assist in the decision making process of the Governors by enabling more detailed consideration to be given to the Academy's finances and resources and to make appropriate recommendations to the Trustees/Governing Body on a regular basis.

In particular the committee is responsible for considering the following

- The effectiveness of the regular management accounts and reporting of the academy
- The actual results against budget results and any mitigating actions to be recommended to the board.
- The initial review and recommendation for approval of the annual budget to the main board of governors.
- The review of the periodic forecast
- The review of the annual accounts and Governors report along with the annual audit and recommendation to the main governing body for approval.
- The review of the effectiveness of financial controls and their amendment, addition to or improvement
- The review of the management of risk
- Authorising capital expenditure up to £5000
- The detailed review of capital expenditure proposals over £5000 for onward recommendation to the board.
- Agreeing accounting policies and their implementation
- Agreeing financial reporting standards and their implementation.
- Reviewing reports of the Responsible Officer on the effectiveness of the financial procedures and controls.
- To recommend to the full Governing Body the appointment or reappointment of the auditors of the Trust.

GOVERNANCE STATEMENT (continued)

Attendance at meetings in Governor	the year was as follows: Meetings attended	Out of a possible
Mr E Payne OBE (chair)	4	4
Mr R B M Quayle	4	4
Mr R G Neale	3	4
Dr C J S Badyal	4	4

The Purpose of the System of Internal Control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of academy trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Quaerere Academy Trust for the year ended 31 August 2014 and up to the date of approval of the annual report and financial statements.

Capacity to Handle Risk

The governing body has reviewed the key risks to which the academy trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The governing body is of the view that there is a formal on-going process for identifying, evaluating and managing the academy trust's significant risks that has been in place for the year ending 31 August 2014 and up to the date of approval of the

annual report and financial statements. This process is reviewed in detail once a year by the governing body.

The Risk and Control Framework

The Quaerere Academy Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and monthly financial reports which are reviewed and agreed by principal accounting officer and the governing body;
- regular reviews by the Finance and General Purposes Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines.
- · delegation of authority and segregation of duties;
- identification and management of risks.

The governing body has considered the need for a specific internal audit function and has decided not to appoint an internal auditor. However, the governors have appointed Mr D W Pope, a Governor, as Responsible Officer ('RO'). The RO's role includes giving advice on

Mr D W Pope, a Governor, as Responsible Officer ('RO'). The RO's role includes giving advice on

GOVERNANCE STATEMENT (continued)

financial matters and performing a range of checks on the academy trust's financial and other key systems including the Central Safeguarding Register.

A minimum of 4 times in each academic year the RO reports to the governing body on the operation of the systems of control and on the discharge of the governing body's financial responsibilities. During the year ended 31st August 2014 the RO made recommendations regarding the management of fixed assets and the safeguarding register all of which were implemented.

Review of Effectiveness

As accounting officer, the Principal has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the Responsible Officer;
- the work of the external auditor:
- the financial management and governance self-assessment process;
- the work of the executive managers within the academy trust who have responsibility for the development and maintenance of the internal control framework.

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the Finance and General Purposes Committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the members of the governing body on 16 December 2014 and

signed on its behalf by:

Mr R B M Quayle Chair of Governors

16h December 2014

Dr C J S Badyal Accounting officer

164 December 2014

STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE

As accounting officer of Quaerere Academy Trust I have considered my responsibility to notify the Academy Trust Governing Body and the Education Funding Agency of material irregularity, impropriety and non-compliance with EFA terms and conditions of funding, under the funding agreement in place between the academy trust and the Secretary of State. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook.

I confirm that I and the Academy Trust Governing Body are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academies Financial Handbook.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date.

Dr C J S Badyal^ℓ Accounting Officer

16th December 2014

STATEMENT OF GOVERNORS' RESPONSIBILITIES

The governors (who act as trustees for charitable activities of Quaerere Academy Trust Limited and are also the directors of the Charitable Company for the purposes of company law) are responsible for preparing the governors' report and the financial statements in accordance with the Annual Accounts Requirements issued by the Education Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the governors to prepare financial statements for each financial year. Under company law the governors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Charitable Company and of its incoming resources and application of resources, including its income and ,expenditure, for that period. In preparing these financial statements, the governors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charitable Company will continue in business.

The governors are responsible for keeping adequate accounting records that are sufficient to show and explain the Charitable Company's transactions and disclose with reasonable accuracy at any time the financial position of the Charitable Company and enable them to ensure that the financial statements comply with the Companies Act 2006. The governors are also responsible for safeguarding the assets of the Charitable Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The governors are responsible for ensuring that in its conduct and operation the Charitable Company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from the EFA/DfE have been applied for the purposes intended.

The governors are responsible for the maintenance and integrity of the corporate and financial information included on the Charitable Company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the governing body on 16 December 2014 and signed on its behalf by:

Mr R B M Quayle Chair of Governors

16th December 2014

Independent Auditor's Report to the Members of Quaerere Academy Trust

We have audited the financial statements of Quaerere Academy Trust for the year ended 31 August 2014 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and the related notes numbered 1 to 27.

The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and the Academies' Accounts Direction 2013 to 2014 issued by the Education Funding Agency.

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of governors and auditor

As explained more fully in the Statement of Governors' Responsibilities, the governors (who are also the directors of the charitable company for the purpose of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements.

In addition, we read all the financial and non-financial information in the Governors report, incorporating the Strategic Report, to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31
 August 2014 and of its incoming resources and application of resources,
 including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including the Academies' Accounts Direction 2013 to 2014 issued by the Education Funding Agency; and

have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Governors report, incorporating the Strategic Report, for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of governors' remuneration specified by law are not made;
 or
- we have not received all the information and explanations we require for our audit

Helen Drew

Senior Statutory Auditor

For and on behalf of

Crowe Clark Whitehill LLP

Statutory Auditor

Black Country House Rounds Green Road Oldbury West Midlands B69 2DG

1**b**December 2014

Independent Reporting Accountant's Assurance Report on Regularity to Quaerere Academy Trust and the Education Funding Agency

In accordance with the terms of our engagement letter dated 18 October 2012 and further to the requirements of the Education Funding Agency (EFA) as included in the Academies: Accounts Direction 2013 to 2014, we have carried out an engagement to obtain limited assurance about whether, the expenditure disbursed and income received by the Quaerere Academy Trust during the period 1 September 2013 to 31 August 2014 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to the governing body and the EFA in accordance with the terms of our engagement. Our work has been undertaken so that we might state to the Quaerere Academy Trust and the EFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the governing body and the EFA, for our review work, for this report, or for the conclusion we have formed.

Respective responsibilities of Quaerere Academy Trust's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of Quaerere Academy Trust's funding agreement with the Secretary of State of Education dated 21 June 2007 and the Academies Financial Handbook, extant from 1 September 2012, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2013 to 2014. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2013 to 31 August 2014 have not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2013 to 2014 issued by the EFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure. The work undertaken to draw to our conclusion includes a review of the design and implementation of the Academy's internal controls and review processes on regularity, supported by detailed tests on samples of costs incurred by the academy and specific transactions identified from our review.

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2013 to 31 August 2014 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Crowe (a Ct-obel (o' Crowe Clark Whitehill LLP

Statutory Auditor

Black Country House Rounds Green Road Oldbury West Midlands B69 2DG 1 December 2014

STATEMENT OF FINANCIAL ACTIVITIES (Incorporating Income and Expenditure Account and Statement of Recognised Gains and Losses)
For the year ended 31st August 2014

Incoming resources Incoming resources from	Notes	Unrestricted Funds £000	Restricted General Funds £000	Restricted Fixed Asset Funds £000	Total 2014 £000	Total 2013 £000
generated funds Voluntary Income	2	99	ò.	GE GE	99	1
 Activities for generating funds 	3	33		(16)	33	33
 Investment Income Incoming resources from charitable activities Funding for the Academy's 	4	20			20	29
educational operations Total incoming resources	5	152	6,131 6,131	23 23	6,154 6,306	6,146 6,209
Resources expended Cost of generating funds Costs of generating voluntary income. Charitable activities Academy's		86	-	2	86	1
educational operations Governance costs Total resources	7 8	**	5,927 18	1,234	7,161 18	7,324 19
expended	6	86	5,945	1,234	7,265	7,344
Net incoming resources before transfers Gross transfers between		66	186	(1,211)	(959)	(1,135)
funds Net incoming resources			(46)	46		
before other recognised gains and losses.		66	140	(1,165)	(959)	(1,135)
Actuarial (losses)/gains on defined benefit pensions schemes.			114	_	114	55
Net Movement in Funds Total funds brought forward		66	254	(1,165)	(845)	(1,080)
at 31 August 2013 Funds carried forward at		<u>466</u>	194	<u>29,626</u>	30,286	<u>31,366</u>
31 st August 2014		<u> 532</u>	448	<u>28,461</u>	<u>29,441</u>	<u>30,286</u>

All of the Academy's activities derived from continuing operations during the above financial period.

The Statement of Financial Activities includes all gains and losses recognised in the year. The notes on pages 33 to 50 form part of these financial statements.

QUAERERE ACADEMY TRUST

Company Number: 06221748

BALANCE SHEET at 31st August 2014

DALANGE OFFEET ALST August 20	176				
Fixed Assets	Notes	£000	2014 £000	£000	2013 £000
Tangible Assets	12		28,461		29,608
Current Assets Stock Debtors Cash at Bank and in Hand	13 14	4 289 <u>1,495</u> 1,788		11 303 <u>1,112</u> 1,426	
Creditors: amounts falling due within one year	15	_586		445	
Net Current Assets			1,202		981
Net Assets excluding pension liability			29,663		30,589
Pension liability	21		(222)		(303)
Net Assets including pension liability			<u>29,441</u>		<u>30,286</u>
Funds Income Funds Restricted funds Restricted fixed asset funds Restricted general funds Pension Reserve Total restricted funds	16 16		28,461 670 (222) 28,909		29,626 497 <u>(303)</u> 29,820
Unrestricted Funds General Fund Pension Reserve Total unrestricted funds Total Funds	21		532 		466 466 30,286

The financial statements were approved and authorised for issue by the Governors on 15 December 2014 and signed on their behalf by

Mr R B M Quayle Chair of Governors.

The notes on pages 33 to 50 form part of these financial statements.

QUAERERE ACADEMY TRUST

CASH FLOW STATEMENT For the year ended 31st August 2014

Operating Activities			2014 £000	2013 £000
Receipts Recurrent grants received from the DfE				
General Annual Grant Other receipts from the DfE School Fund Other receipts			5,800 366 92 <u>33</u> 5,291	5,713 349 1 <u>35</u> 6,098
Payments Staff Costs Other cash payments		<u>(1</u>	,516) ,384) ,900)	(4,491) (1,543) (6,034)
Net cash inflow/(outflow) from operating activities	27		<u>391</u>	<u>64</u>
Returns on investments and servicing of finance Interest received Interest paid			20 (<u>1)</u>	29 (1)
Capital (expenditure)/income Capital grants from the DfE Capital funding received from sponsors			<u>19</u> 23	<u>28</u> 25
Proceeds from disposal of assets Purchase of tangible fixed assets			(50) (27)	8 (201) (168)
Increase/(Decrease) in cash		3	<u>383</u>	<u>(76)</u>
Reconciliation of net cash flow to movement in net funds Increase/(decrease) in cash Change in net funds Net funds at 31 st August 2013 Net funds at 31 st August 2014		<u>1,</u> 1	383 383 112 195	(76) (76) 1,188 1,112
Analysis of changes in net funds		At 31 st August 2013	Cash Flows	At 31 st August 2014
Cash at bank and in hand		£000 1,112	£000 <u>383</u>	£000 <u>1,495</u>

PRINCIPAL ACCOUNTING POLICIES

Format of financial statements

The statutory format for the financial statements as required by the Companies Act 2006 has been adapted to provide more appropriate information that complies with the Statement of Recommended Practice 'Accounting and Reporting by Charities' issued in March 2005 (Charities SORP 2005) and reflects the activities of the Academy.

Basis of Accounting

The financial statements are prepared under the historic cost convention and in accordance with the Companies Act 2006 and applicable UK accounting standards (United Kingdom Generally Accepted Accounting Practice) and the Charities SORP 2005 as well as the EFA Accounts Direction 2014.

During the previous year a subsidiary undertaking of the trust was formed. Group accounts have not been prepared as the subsidiary undertaking is not material for the purpose of giving a true and fair view of the trust as allowed in Section 405 of the Companies Act 2006.

The principal accounting policies of the charitable company are:

Going Concern

The governors assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the company to continue as a going concern. The governors make this assessment in respect of a period of one year from the date of approval of the financial statements.

Incoming Resources

Grants receivable are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet.

Sponsorship income provided to the Academy which amounts to a donation is recognised in the statement of financial activities in the period in which it is receivable.

Donations are included in the statement of financial activities on a cash received basis or on an accruals basis where they are assured with reasonable certainty and are receivable at the balance sheet date.

The value of donated services and gifts in kind provided to the Academy is recognised in the statement of financial activities as incoming resources and resources expended at their estimated value to the Academy in the period in which they are receivable and where the benefit is both quantifiable and measurable.

PRINCIPAL ACCOUNTING POLICIES

Interest receivable is included within the statement of financial activities on a receivable basis.

Resources Expended

Resources expended are recognised in the period in which they are incurred. They are classified under headings that aggregate all costs relating to that activity.

In accordance with the Charities SORP 2005, expenditure is analysed between the costs of generating funds, the Academy's charitable activities and governance. Items of expenditure which require more than one cost category are apportioned on a reasonable, justifiable and consistent basis for the cost category concerned. Central staff costs are allocated on the basis of time spent on each activity and depreciation charges on the basis of the proportion of assets' use which is utilised by each activity.

Governance costs include the costs attributable to the Academy's compliance with constitutional and statutory requirements, including audit, strategic management and governors meetings and reimbursed expenses. Such costs include both direct and allocated support costs.

Fund Accounting

General funds represent those resources which may be used towards meeting any of the objects of the Academy at the discretion of the governors.

Restricted funds comprise grants from the DfE and other donors which are to be used for specific purposes.

Tangible Fixed Assets

Tangible fixed assets acquired since the Academy was established are included in the accounts at cost.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the Government or from the private sector, they are included in the balance sheet at cost and depreciated over the expected useful economic life. The related grants are credited to a restricted fixed asset fund (in the statement of financial activities and carried forward in the balance sheet). The depreciation on such assets is charged in the statement of financial activities over the expected useful economic life of the related asset on a basis consistent with the depreciation policy.

Assets costing more than £1,000 and with an expected useful life exceeding one year are capitalised. All other assets are written off.

Depreciation

Depreciation is provided on a straight line basis on the cost of tangible fixed assets, to write them down to their estimated residual values over their expected useful economic lives.

PRINCIPAL ACCOUNTING POLICIES

The principle annual depreciation rates used for other assets are

Long Leasehold Property 2%
Plant and machinery 10%
Furniture and Equipment 5% - 10%
Computer Equipment and software 25%

Assets in the course of construction are included at cost. Depreciation on these assets is not charged until they are brought into use.

Stock

Unused catering stores and school uniforms are valued at the lower of cost or net realisable value.

Leased assets

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged to the statement of financial activities on a straight line basis over the lease term.

Taxation

Quaerere Academy Trust meets the definition of a charitable company for UK Corporation Tax purposes. Accordingly the Academy is potentially exempt from taxation in respect of income or capital gains to the extent that such income or gains are applied exclusively to charitable purposes.

Pensions

The Charitable Company participates in two pension schemes providing benefits based on final pensionable pay. More details of the schemes are given in note 20.

Teachers' Pension Scheme

Teaching staff employed under a contract of service are eligible to contribute to the Teachers' Pension Scheme (TPS). As the Charitable Company is unable to identify its share of the underlying (notional) assets and liabilities of the scheme, it has taken advantage of the exemption in FRS 17 and has accounted for its contributions to the scheme as if it were a defined contribution scheme. The pension costs for the scheme represent the contributions payable by the Charitable Company in the year.

Local Government Pension Scheme

Non-teaching members of staff are offered membership of the Local Government Pension Scheme (LGPS). The LGPS is a defined benefit scheme and is able to identify the Charitable Company's share of assets and liabilities and the requirements of FRS 17. Retirement Benefits, have been followed.

Recognition of liabilities

Liabilities are recognised when either a constructive or legal obligation exists.

NOTES TO THE FINANCIAL STATEMENTS

1. GENERAL ANNUAL GRANT (GAG)

Under the funding agreement with the Secretary of State the academy trust was subject to limits at 31 August 2014 on the amount of GAG that could be carried forward from one year to the next. An amount equal to 12% of GAG could be carried forward, of which up to 2% could be used for general recurrent purposes, with any balance being available for premises/capital purposes.

The academy trust has not exceeded these limits during the year ended 31 August 2014.

2.	VOLUNTARY INCOME	2014 £000	2013 £000
	Other donations School Fund Donation from subsidiary	93 6	1
		99	1
3.	ACTIVITIES FOR GENERATING FUNDS	2014 £000	2013 £000
	Shop Sales Lettings Other Income	33	2 1 30
		<u>33</u>	33
4.	INVESTMENT INCOME	2014 £000	2013 £000
	Bank Interest		<u>29</u>

NOTES TO THE FINANCIAL STATEMENTS

5. FUNDING FOR THE ACADEMY'S EDUCATIONAL OPERATIONS

				20° £00		2013 £000
	Department for Education grants General Annual Grant Mainstreamed Grants				800 -	5,713
	Pupil Premium Other DfE Grants (excluding capital	1)			194 137	139 269
	Standards Capital Grant	,				-
	Devolved Formula Capital Capital Grant				23	22 3
				0.4	154	0.440
				<u>b, 1</u>	<u>154</u>	<u>6,146</u>
		Staff Costs £000	Deprec -iation £000	Other Costs £000	Total 2014 £000	2013
6.	RESOURCES EXPENDED Costs of generating voluntary income Academy's educational operations		-	86	86	1
	Direct Costs Allocated Support Costs	3,461 1,051 4,512	111 1,123 1,234	383 1,032 1,415	3,955 3,206 7,161	*
	Governance costs including allocated support costs	4,512	<u>1,234</u>	<u>18</u> 1,519	18 7,265	19 7,344

The method used for the apportionment of support costs is disclosed in the accounting policies on page 31.

Included within resources expended are the following transactions. Individual transactions exceeding £5,000 are identified separately:

	Total £	Individual Items Amount	above £5000 Reason
Non-contractual bonuses paid	£17,044	£17,044	Discretionary bonuses

NOTES TO THE FINANCIAL STATEMENTS

7. CHARITABLE ACTIVITIES - ACADEMY'S EDUCATIONAL OPERATION

5	423 3 ,4	29 0 500
3.9 1,0	142 1 88 38	11 111 42 171 88 137 38 32 53 231 4,244 51 892
S 1,1		23 1,131 66 92
1 2 2 3 3 3 2 0	15 11 57 5 01 20 52 5 23 2 13 1 65 6 36 13 2 96 19 06 3,20	52 55 63 20 63 11 65 69 66 117 72 2 66 229 7324
	2014 £000	2013 £000
	A	6
	1 2 2 3 3 3 2 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	115 11 57 5 201 20 52 5 23 2 13 1 65 6 136 13 2 196 19 3,206 3,20

NOTES TO THE FINANCIAL STATEMENTS

9. STAFF COSTS

The average number of persons (including senior management team) employed by the Academy during the year ended 31st August 2014 expressed as full time equivalents was as follows.

	2014 Number	2013 Number
Charitable Activities Teachers Administration and Support Management	75 51 3 129	75 50 <u>3</u> 128
	2014 £000	2013 £000
Staff costs comprise Wages and Salaries Social security costs Other pension costs	3,462 256 <u>436</u> 4,154	3,513 276 434 4,223
Supply Teacher Costs Compensation Payments Redundancy	155 22 4,331	154 64 <u>3</u> 4,444

Staff severance payments

Included in staff restructuring costs are non-statutory/non-contractual severance payments totalling £22,000 (2013: £64,000). One of the non-statutory/non-contractual payments exceeded £5,000 individually, and this was for £20,000.

Three employees (2013: Three employees) earned more than £60,000 per annum (including taxable benefits but excluding employers' pension contributions) during the year ended 31st August 2014. The total emoluments of these employees were in the following ranges.

	2014 Number	2013 Number
£60,001 - £70,000 £70,001 - £80,000 £80,001 - £90,000 £120,001 - £130,000	1 1 1	- 1 1

NOTES TO THE FINANCIAL STATEMENTS

Three of the above employees earning more than £60,000 per annum participated in the Teachers' Pension Scheme (2013: Two employees). During the year ended 31st August 2014, pension contributions for these staff amounted to £37,945 (2013: £28,609). The other employee participated in the Local Government Pension Scheme, pension contributions amounted to £7,792 (2013: £6,957).

10. GOVERNORS' REMUNERATION AND EXPENSES

The principal and staff governors only receive remuneration in respect of services they provide undertaking the roles of Principal and staff and not in respect of their services as governors. Other governors did not receive any payments, other than expenses, from the Academy in respect of their role as governors. The value of trustees' remuneration including pension's contributions was as follows:

	2014	2013
Dr C J S Badyal (Principal)		
£135,001 - £140,000 (2013 £135,001 - £140,000)	1	1

During the year ended 31st August 2014, travel and subsistence expenses totalling £1,819 (2013: £1,290) were reimbursed to 2 governors.

Interests in transactions

Mr D W Pope, a governor, was paid as a consultant by Q3 Academy in the capacity of his continuing role as Sponsors representative. Q3 Academy made payments amounting to £11,331 during the year (2012/13: £13,774). The services were provided to the Academy at an arm's length value and the appointment was made in accordance with the Memorandum and Articles of Association of the Trust. Due to a change in his external circumstances, Mr Pope is no longer Sponsors' Representative.

11. SURPLUS FOR THE FINANCIAL PERIOD

	2014 £000	2013 £000
Surplus for the financial period is stated after charging:		
Depreciation Profit/(Loss) on disposal of fixed assets	1,234	1,242 1
Operating leases Auditors remuneration for audit services	72 13	58 10

NOTES TO THE FINANCIAL STATEMENTS

12. TANGIBLE FIXED ASSETS

Cost	Furniture & equipment £000	Computer equipment & software £000	Long leasehold Buildings £000	Total £000
At 1 September 2013	1,850	1,957	28,976	32,783
Additions Disposals	21	58	8	87
At 31 August 2014	1,871	2,015	28,984	32,870
Depreciation				
At 1 September 2013	544	1,194	1,437	3,175
Charged in year	186	468	580	1,234
Disposals			(**)	
At 31 August 2014	730	1,662	2,017	4,409
Net book values				
At 31 August 2014	1,141	353	26,967	28,461
At 31 August 2013	1,306	763	27,539	29,608

The above net book value at 31st August 2014 represents fixed assets used for:

the standard of the standard desired to the standard d					
	Furniture & equipment £000	Computer equipment & software £000	Long leasehold buildings £000	2014 Total £000	2013 Total £000
Educational provision Support Services	1,141	353	26,967	28,461	29,608
	1,141	353	26,967	28,461	29,608
DfE grants Sponsorship Cost of fixed assets at 3 Less: Accumulated depre	30 2 32 4	2014 6000 ,853 ,017 ,870 ,409) ,461	2013 £000 30,783 <u>2,000</u> 32,783 (3,175) 29,608		

NOTES TO THE FINANCIAL STATEMENTS

12. TANGIBLE FIXED ASSETS (Continued)

The Academy has been granted a 125 year lease in respect of the land and buildings. It is therefore considered that the building will be held by the Academy for substantially the majority of its useful life and that substantially all the risks and rewards of ownership have been transferred to the Academy. On this basis the new Academy building has been brought into the financial statements at the cost suffered.

The land for the Academy building has been valued at a nominal £1 taking into account the restrictions on the use of the land by the Trust.

13.	STOCK	2014 £000	2013 £000
	Catering Stock Uniforms	4	5 6 11
14.	DEBTORS	2014 £000	2013 £000
	Trade Debtors Prepayments Accrued Income VAT recoverable Sundry Debtors Amounts due from subsidiary	140 24 88 - 37 289	156 60 78 - 9 303
15.	CREDITORS:AMOUNTS FALLING DUE WITHIN ONE YE	2014 £000	2013 £000
	Trade creditors Taxation and social security Other creditors Accruals and deferred income	226 141 47 <u>172</u> 586	173 141 32 99 445

NOTES TO THE FINANCIAL STATEMENTS

Deferred Income	2014	2013
Deferred Income at September 1st 2013	£000	0003
Resources deferred during the year Amounts released from previous years	19	-
Deferred Income at August 31st 2014	19	

At the balance sheet date the Academy Trust was holding funds in advance relating to a double count of SEN income of £19k to be recovered in the next academic year and £34k of school fund income relating to trips taking place after 31 August 2014.

16. FUNDS

Restricted General	Balance at 31 st August 2013 £000	Incoming Resources £000	Resources expended £000	Transfers And Other Gains/(Losses) £000	Balance at 31 st August 2014 £000
General Annual Grant Other DfE Grants Pension reserve Total Restricted General Funds	497 	5,800 331 	(5,581) (331) <u>(33)</u> (5,945)	(46) 114 68	670 (222)
Restricted Fixed Asset Funds DfE Grants Capital Expenditure	27,469	23	(1,211)	2 3	26,281
from GAG Private Sector Capital Sponsorship	140 	- 	(23)	46	163 2,017
Total Restricted Fixed Asset Funds Total restricted funds	29,626 29,820	23 _6,154	<u>(1,234)</u> <u>(7,179)</u>	<u>46</u> 114	28,461
Unrestricted Funds Unrestricted Funds Total unrestricted	466	152	<u>(86)</u>	116	<u>28,909</u> <u>532</u>
Funds Total Funds	<u>466</u> 30,286	152 6,306	<u>(86)</u> (7,265)		<u>532</u> <u>29,441</u>

NOTES TO THE FINANCIAL STATEMENTS

Notes

- a. Under the funding agreement with the Secretary of State, the academy trust was subject to a limit on the amount of GAG that it could carry forward at 31 August 2014. Note 1 discloses whether the limit was exceeded.
- b. Restricted fixed assets were funded by government grants or sponsors.
- c. The transfer between the Restricted General Annual Grant and Restricted Fixed Asset funds relates to the amounts expended on fixed assets from other funds and the gains/losses relate to the movement in the pensions reserve.

17. ANALYSIS OF NET ASSETS BETWEEN FUNDS

		Unrestricted Funds £000	Restricted General Funds £000	Restricted Fixed Asset Funds £000	2014 Total £000	2013 Total £000
	Tangible fixed assets Current assets Current liabilities Pension liability	564 (32) 532	1,224 (554) (222) 448	28,461 28,461	28,461 1,788 (586) (222) 29,441	29,608 1,426 (445) (303) 30,286
18.	CAPITAL COMMITMEN	TS		2014 £000	2013 £000	
	Contracted for but n statements	ot provided in	the financial	40		
19.	OPERATING LEASES					
	At 31 August 2014 to commitments under no as follows:-	ne academy trus on-cancellable op	st had annual erating leases			
	Land and buildings			2014 £000	2013 £000	
	Expiring within one year	ive veces is at all	_	0.00	8	
	Expiring within two and to Expiring in over five year	ive years inclusive 's	9	(4)	- S	
	•			dishina peripa		

NOTES TO THE FINANCIAL STATEMENTS

Other	2014 £000	2013 £000
Expiring within one year Expiring within two and five years inclusive	33 30	25 22
Expiring in over five years	63	47

20. CONTINGENT LIABILITIES

During the period of the Funding Agreement, in the event of the sale or disposal by other means of any asset for which a government capital grant was received, the Academy is required either to reinvest the proceeds or to repay to the Secretary of State for Education the same proportion of the proceeds of the sale or disposal as equates with the proportion of the original cost met by the Secretary of State.

Upon termination of the Funding Agreement, whether as a result of the Secretary of State or the Academy serving notice, the Academy shall repay to the Secretary of State sums determined by reference to:

- a. The value at that time of the Academy's site and premises and other assets held for the purpose of the Academy.
- b. The extent to which expenditure incurred in providing those assets was met by payments by the Secretary of State under the Funding Agreement.

21. PENSION COMMITMENTS

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Regulations (2010) and, from 1 April 2014, by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies and, from 1 January 2007, automatic for teachers in part-time employment following appointment or a change of contract, although they are able to opt out.

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis – these contributions along with those made by employers are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

The Teachers' Pensions Regulations require an annual account to be kept of receipts and expenditure (including the cost of pensions' increases). From 1 April 2001, the account has been credited with a real rate of return, which is equivalent to assuming that the balance in the account is invested in notional investments that produce that real rate of return.

NOTES TO THE FINANCIAL STATEMENTS

21. PENSION COMMITMENTS (Continued)

Valuation of the Teachers' Pension Scheme

The latest actuarial valuation of the TPS was carried out as at 31 March 2012 and in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014. The valuation report was published by the Department for Education on 9 June 2014. The key elements of the valuation and subsequent consultation are:

- a. employer contribution rates set at 16.48% of pensionable pay (including a 0.08% employer administration charge (currently 14.1%);
- total scheme liabilities for service to the effective date of £191,500 million, and notional assets of £176,600 million, giving a notional past service deficit of £14,900 million; and
- c. an employer cost cap of 10.9% of pensionable pay will be applied to future valuations.

The new employer contribution rate is applicable from 1 April 2015 and will be implemented for the TPS from September 2015.

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Teachers' Pension Scheme Changes

Lord Hutton made recommendations in 2011 about how pensions can be made sustainable and affordable, whilst remaining fair to the workforce and the taxpayer. The Government accepted Lord Hutton's recommendations as the basis for consultation with trade unions and other representative bodies. In March 2012 the Department for Education published proposals for the design for a reformed TPS.

The key provisions of the reformed scheme include: a pension based on career average earnings; an accrual rate of 1/57th; and a Normal Pension Age equal to State Pension Age, but with options to enable members to retire earlier or later than their Normal Pension Age. Pension benefits built up before 1 April 2015 will be fully protected.

In addition, the Proposed Final Agreement includes a Government commitment that those within 10 years of Normal Pension Age on 1 April 2012 will see no change to the age at which they can retire, and no decrease in the amount of pension they receive when they retire. There will also be further transitional protection, tapered over a three and a half year period, for people who would fall just outside of the 10 year protection.

In his interim report of October 2010, Lord Hutton recommended that short-term savings were also required, and that the only realistic way of achieving these was to

NOTES TO THE FINANCIAL STATEMENTS

21. PENSION COMMITMENTS (Continued)

increase member contributions. At the Spending Review 2010 the Government announced an average increase of 3.2 percentage points on the contribution rates by

2014-15. The increases have been phased in from April 2012 on a 40:80:100% basis.

The Department for Education has continued to work closely with trade unions and other representatives bodies to develop the reformatted Teachers' Pension Scheme and regulations giving effect to it came into force on 1 April 2014. Communications are being rolled out and the reformatted scheme will commence on 1 April 2015.

Under the definitions set out in Financial Reporting Standard (FRS 17) Retirement Benefits, the TPS is a multi-employer pension scheme. The academy is unable to identify its share of the underlying assets and liabilities of the scheme. Accordingly, the academy has taken advantage of the exemption in FRS 17 and has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy has set out above the information available on the scheme.

Local Government Pension Scheme ("LGPS")

The support staff are members of the LGPS providing benefits based on final pensionable pay, contributions being charged to the profit and loss account so as to spread the cost of pensions over employees' working lives with the Charitable Company.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

The contribution made for the year ended 31 August 2014 was £142k (2013: £65k), of which employer's contributions totalled £97k and employee contributions totalled £45k. The agreed contribution rate for future years are 12.2% for employers and between 5.5% and 12.5% for employees.

Parliament has agreed, at the request if the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

NOTES TO THE FINANCIAL STATEMENTS

21. PENSION COMMITMENTS (Continued)

The amounts recognised in the balance sheet are as follows:		
Present value of funded obligations Fair value of plan assets Deficit	2014 £000 (1,939) 	2013 £000 (1,717) 1,414 (303)
Amounts recognised as: Liabilities Assets Net amount recognised Changes in the present value of the defined benefit obligation as	(222) (222)	(303)
The defined benefit obligation	are as tollov	vs:
Opening defined benefit obligation Current service cost Interest cost Member contributions Benefits paid Actuarial (gains)/losses Benefit obligation at end of year	2014 £000 1,717 131 86 45 - (40) 1,939	2013 £000 1,497 116 74 41 (11)
Changes in the fair value of the scheme assets are as follows:		
Opening fair value of scheme assets Expected return on scheme assets Actuarial gains/ (losses) Employer contributions Member contributions Benefits paid Fair value of scheme assets at end of year	2014 £000 1,414 87 74 97 45	2013 £000 1,191 73 55 65 41 _(11) 1,414

NOTES TO THE FINANCIAL STATEMENTS

21. PENSION COMMITMENTS (Continued)

The amounts included within the Statement of Financial Activities are as follows:

Current service cost Interest cost Expected return on plan assets	2014 £000 131 86 (87)	2013 £000 116 74 (73)
Effects of prior years Total amount charged within net incoming resources Actuarial (gains)/losses Total amount charged to the Statement of Financial Activities	130 (114) 16	117 (55) 62

The cumulative total recognised actuarial gains figure is £114k (2013: £55k.)

The weighted- average asset allocation at the year end was as follows:

Asset category	Expected rate of return	Plan assets at 31/08/2014 £000	Expected rate of return	Plan assets at 31/08/2013 £000
Equities Government bonds Other bonds Property Cash/liquidity Other Expenses Deduction	7.00% 2.90% 3.80% 6.20% 0.50% 7.00% 0.11% 5.88%	772 136 177 149 76 407	7.00% 3.40% 4.40% 5.70% 0.50% 7.00% <u>0.14%</u> 5.92%	600 119 158 123 58 356

To develop the expected long term rate of return on assets assumption, the employer considered the current level of expected returns on risk free investments (primarily government bonds), the historical level of the risk premium associated with the other asset classes in which the portfolio is invested and the expectations for the future returns of each asset class. The expected return for each asset class was then weighted based on the asset allocation to develop the expected long term rate of return on assets assumption for the portfolio. This resulted in the selection of the following assumptions.

NOTES TO THE FINANCIAL STATEMENTS

21. PENSION COMMITMENTS (Continued)

The actual return on the scheme assets in the year	2014 £000 158	2013 £000 128		
Weighted average assumptions used to determine benefit obliquend.	s used to determine benefit obligations at the year			
Discount rate Rate of compensation increase Rate of pension increase Inflation assumption	2014 4.00% 3.95% 2.20% 2.20%	2013 4.80% 4.25% 2.50% 2.50%		
Life expectancies from age 65:				
Retiring today	2014	2013		
Males Females Retiring in 20 years	22.9 25.5	22.1 24.8		
Males Females	25.1 27.8	23.9 26.7		

NOTES TO THE FINANCIAL STATEMENTS

21. PENSION COMMITMENTS (Continued)

History Remefit ablituation of the form	Financial year ending in 2014 £000	Financial year ending in 2013 £000	Financial year ending in 2012 £000	Financial year ending in 2011 £000
Benefit obligation at end of year	(1,939)	(1,717)	(1,497)	(1,245)
Fair value of plan assets at end of year Surplus/ (deficit) Difference between expected and actual return on scheme assets:	<u>1,717</u> <u>(222)</u>	<u>1,414</u> (303)	1,191 (306)	1,003 (242)
	2014	2013	2012	2011
Amount (£000) Percentage of scheme assets Experience gains and losses on scheme liabilities:	74 4.3%	55 3.9%	7 0.6%	23 2.2%
Amount (£000)	258	55	8	75
Percentage of scheme liabilities Total amount recognised in statement of total recognised gains and losses	13.3%	3.2%	0.5%	6.0%
Amount (£000)	114	55	(11)	293
Percentage of scheme liabilities	5.9%	3.2%	(0.7%)	23.5%

Contributions

The employer expects to contribute £89k in the year to 31 August 2015.

22. RELATED PARTIES

Mr E Payne OBE and Mr R B M Quayle are both trustees of the Grace Charitable Trust which provided sponsorship of $\pounds Nil$ (2013: $\pounds Nil$) to the Charitable Company in the year.

The following related party transactions took place in the period of account:

Quaerere Academy Trading Limited – a wholly owned subsidiary company of Quaerere Academy Trust. All transactions are conducted at arm's length and in accordance with the trust's financial regulations and normal procurement procedures.

NOTES TO THE FINANCIAL STATEMENTS

22. RELATED PARTIES (Continued)

Transactions totalling £29,683 (2013: £27,867), relating to the salary and occupancy costs incurred on behalf of the lettings business were recharged to Quaerere Academy Trading Limited by the Trust during the year. There was an outstanding balance due to the Trust at 31 August 2014 of £37,499 (2013: £9,173).

23. SUBSIDIARY UNDERTAKINGS

Name Quaerere Academy Trading	Share Capital	Holding
Company Limited	1 £1 ordinary share	100%

The subsidiary commenced trading in the year to 31 August 2013 and participates on trading activities relating to the school. Its taxable profits are donated to the Academy. A summary of the subsidiary's results is shown below:

Profit and loss account	2014 £	2013 £
Turnover	43,585	28,157
Cost of sales	(5,217)	<u>(3,554)</u>
Gross Profit Administrative expenses	38,368 <u>(31,908)</u>	24,603 <u>(24,569)</u>
Operating Profit	6,460	34
Interest receivable	20	2
Profit Before Tax	6,480	36
Gift aid donation	(6,480)	(36)
Retained in subsidiary		

The net assets of Quaerere Academy Trading Company Limited at 31 August 2014 amounted to £1 (2013: £1).

24. MEMBERS LIABILITIES

Every member of the charitable company undertakes to contribute such amount as may be required (such amount not exceeding £10) to the assets of the company in the event of it being wound up while he or she is a member or within one year after he or she ceases to be a member, for the payment of the Trusts debts and liabilities before he or she ceases to be a member and of the costs charges and expenses of winding up and for the adjustment of the rights of contributories amongst themselves.

NOTES TO THE FINANCIAL STATEMENTS

25. GOVERNORS' AND OFFICERS' INSURANCE

In accordance with normal commercial practice the Academy has purchased insurance to protect governors and officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy business. The insurance provides cover up to £2,000k on any one claim and the cost for the year ended 31 August 2014 was £1,260 (2013: £869).

26. CONTROLLING PARTY

The members of the Academy are nominated by the Grace Charitable Trust and the members then appoint governors.

However, the results of the Academy are not consolidated within the financial statements of the Grace Charitable Trust as the Trust does not have significant influence over its finances which are mainly provided under contracts with the DfE.

27. RECONCILIATION OF NET SURPLUS TO NET CASH INFLOW FROM OPERATING ACTIVITIES

	2014 £000	2013 £000
(Deficit)/surplus on continuing operations after depreciation of assets at valuation	(959)	(1,135)
Depreciation (note 12)	1,234	1,242
Capital grants from DfE and other capital income	(23)	(25)
Interest receivable (note 4)	(20)	(29)
FRS 17 pension cost less contributions payable (note 21)	34	51
FRS 17 pension finance income (note 21)	(1)	1
Decrease/(Increase) in stocks	7	(9)
Decrease/(Increase) in debtors	15	(5 6)
Increase/(decrease) in creditors	104	24
Net cash inflow from operating activities	<u>391</u>	<u>64</u>